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DRAFT: [REDACTED] cw  
15 July 1957

MEMORANDUM FOR: Special Assistant to the Director  
for Planning and Coordination

SUBJECT: Program Analysis

1. The attached may not refer to your favorite subject, but then, it isn't mine either. If we were to wait until October of this year, the preparation of this study would then have embraced two full years from the date of its assignment by General Cabell.

2. The initiative for this study formally came from an IG report, whose office prepared the draft of General Cabell's memorandum at Tab A. The real stimulus, however, came from the Comptroller's Office during an IG survey which ended with General Cabell's instruction. I mention this in order to leave in sharp outline the fact that on 26 April 1956 I sent to the Comptroller's Office, who provided representation on my group for the DD/S, a final draft paper lacking only a tab, which is now set forth at E, and the final views of the DD/S' office. For the record, I should state that at irregular intervals since 26 April 1956 I have called the Comptroller's Office asking when we might expect their contribution. I received it on the morning of 15 July 1957.


3. I have attached the Comptroller's memorandum immediately underlying this note. I have attached at Tab E his explanation of program analysis as conducted to date in the DD/S area.

4. The Comptroller's comment, immediately underlying, is presumably in part a last will and testament looking for a theoretical program analysis which they would like to see but really don't believe is feasible today. In paragraph 5, he appears to be about to go along with the conclusions and recommendations and finally does so in paragraph 7.

5. In my view, his paper need go no further than yourself.

6. I recommend that you approve and forward the memorandum to the DDCI.

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Office of the Director  
Planning and Coordination Staff

Attachments